NAVIGATING THE NOW:
FOUNDATIONS’ ROLE IN COMPLEX TIMES

ANNUAL CONFERENCE
08.11.17
#acfconf
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It’s been quite a year…

When foundations last gathered at the ACF annual conference, we discussed the issue of trust – set against the background of the recent vote to leave the European Union.

In the twelve months since, we have seen the unexpected election of Donald Trump, a surprising General Election result, populist movements springing up across Europe, and the continued and rapid transformation of social and economic life through technology.

At ACF we have heard, and often facilitated, discussions between foundations who are questioning what all of this might mean for them; their practice, their approach and the needs of those individuals, groups or ideas that they support.

We have heard searching exchanges about the democratic deficit, the shifting role of the state, and about what societal trends such as greater digital connectivity and the demand for increased transparency might mean for the future of giving.

This year our plenary theme – Navigating the Now – will address these questions head on.

The conference will provide an opportunity for foundations large and small, from across the country and with a wide variety of charitable aims, to come together and consider the implications of the current moment not only for their own organisations, but for the collective role of philanthropic funding in both driving social change and preserving social good.

This central, interactive discussion will sit alongside a full afternoon programme of break-out sessions, packed with practical insight, shared experience and actionable learning.

I have no doubt that this year’s conference will prove to be stimulating, collegiate and appropriately challenging. I look forward to seeing you there!

@CarolJMack
TUESDAY 07 NOVEMBER
PRE-CONFERENCE NETWORKING MEAL
VENUE: CAFE IN THE CRYPT, TRAFALGAR SQ, LONDON. 18.30 FOR 19.00 START

If you will be in London the night before the conference, then why not join other delegates for a meal? We are trying something slightly different this year with a more informal setting, cafeteria-style – it will be a great opportunity to relax, meet with foundation colleagues from around the UK and share some food the night before the conference.

All delegates welcome - booking essential at www.acf.org.uk/conference

BOOKING OVERNIGHT ACCOMMODATION
Information about hotels near the conference venue for a range of budgets is available on our website: www.acf.org.uk/conference

WEDNESDAY 08 NOVEMBER
ANNUAL CONFERENCE
BMA HOUSE, TAVISTOCK SQUARE, LONDON, WC1H 9JP

A short walk from Euston station, BMA House is close to King’s Cross and good transport links. For directions see www.bmahouse.org.uk

DRINKS RECEPTION 17.30
HOSTED BY KENNETH FERGUSON, VICE CHAIR, ACF AND DIRECTOR, ROBERTSON TRUST.

All delegates are welcome to join us for an end-of-conference drink and canapés.

*All quotations in this publication are taken from 2016 conference feedback forms.*
9.15AM
REGISTRATION
Once you have registered, take time for a coffee, catch up with colleagues – old and new, visit the exhibition space, or if it’s your first time or you have any queries, come and say hello at the ACF stand.

10.00AM
CONFERENCE PLENARY
WELCOME AND INTRODUCTION
CAROL MACK, CHIEF EXECUTIVE, ACF
KEYNOTE ADDRESS
JAMES FALLOWS, EUROPE EDITOR, THE ATLANTIC
James will take us on a journey tracing back to the end of WWII, alighting on previously significant moments in time, through to the 2008 financial crash, on towards 2016 and Brexit, touching upon technological changes, globalisation and devolution, populism, and the rise of so-called ISIS. All of this will set the context for our panel and delegates to reflect upon the current moment in time and our different responses to this.

PANEL
Anne Fox, Chief Executive Officer, Clinks, will bring a grounded yet critical voice on foundation practice, of how foundations are functioning in the now, voicing the perspective of organisations we seek to support.

Rhodri Davies, Programme Director, CAF, will consider the role of philanthropy in change, imagining what a foundation might be doing in 20 years’ time, in the context of this particular moment in time.

Bharat Mehta CBE, Chief Executive, Trust for London, will share how his foundation is innovating in response to the now.

Audience response through voting, discussion and debate.
“THE THEME HAD QUITE A PROFOUND EFFECT ON THE WAY I’M THINKING ABOUT OUR STRATEGIC REVIEW.”
JAMES FALLOWS
Europe Editor, The Atlantic

In a decades-long career in journalism, James has reported extensively both within the US and internationally. Raised in Redlands, California, James received his undergraduate degree in American history and literature from Harvard and a graduate degree in economics from Oxford as a Rhodes scholar. In addition to working for The Atlantic since the 1970s, James spent two years as chief White House speechwriter for President Jimmy Carter, two years as the editor of US News & World Report, and six months as a program designer at Microsoft.

@JamesFallows

SONIA SODHA
Chief Leader Writer and columnist at The Observer

As well as her work with The Observer, Sonia makes documentaries on economic and social issues for Radio 4. She is a former head of public services and consumer rights policy at Which? where she led their work on public services. Prior to this, Sonia was a Senior Policy Adviser to the Rt Hon Ed Miliband MP, the then Leader of the Opposition. She has also worked as Head of Policy and Strategy at the Dartington Social Research Unit and led programmes of work on public services, education, children and families at the think tanks Demos and the Institute for Public Policy Research. Sonia is a trustee of Trust for London, City Year UK, and Ambition School Leadership.

@soniasodha
RHODRI DAVIES
Programme Director, Charities Aid Foundation (CAF)
Rhodri Davies leads Giving Thought – CAF’s in-house think tank focussing on current and future issues affecting philanthropy and civil society. He is the author of Public Good by Private Means: How philanthropy shapes Britain, which traces the history of philanthropy in Britain and what it tells us about the role of modern philanthropy. Beyond that, Rhodri has researched, written and presented on a wide range of topics – from social investment to the charitable applications of cutting-edge technologies such as artificial intelligence and blockchain – and is much in demand as an adviser to governments, businesses, charities and philanthropists.

@Rhodri_H_Davies

ANNE FOX
Chief Executive Officer, Clinks
At Clinks since October 2015, Anne’s role is to provide inspirational leadership and be an influential advocate on behalf of the voluntary sector working with offenders and their families. Previously Director of The Communication Trust, she has worked in the voluntary and community sector in the UK and Republic of Ireland in campaigning, policy, public affairs and communications roles for 16 years. With an educational background in social policy and postgraduate training in public relations, Anne has led campaigning, communications and policy in national parenting and one-parent family organisations, including a high profile campaign at Mencap – a leading UK learning disability charity.

@Clinks_Tweets

BHARAT MEHTA CBE
Chief Executive, Trust for London
Prior to taking up his current role, Bharat was Chief Executive of the National Schizophrenia Fellowship (NSF) and has worked for the Medical Research Council and the National Council for Voluntary Organisations. Bharat has served on numerous government and civil society commissions and advisory groups, and as a board member of the Joseph Rowntree Foundation. In January 2000, he was awarded an OBE for services to NSF and the voluntary sector, and then in 2016, he was awarded CBE for services to Finance in the Charitable and Voluntary Sectors.

@bharatmehta18
1.30PM – 2.45PM
BREAK-OUT SESSIONS #01

S1 01 TURNING THE TIDE – ACTIONABLE IDEAS ON HOW TO FIND AND FUND THE BEST SMALL CHARITIES
Speakers: Tessa Hibbert, Regional Grants Manager, The Blagrave Trust; and Ginny Williams-Ellis, Founder, ReadEasy UK.
Chaired by: Mary Rose Gunn, Chief Executive, The Fore & The Bulldog Trust.

S1 02 ENABLING GENUINE COMMUNITY VOICE IN SYSTEMS CHANGE: THE BLACK THRIVE CASE STUDY
Speakers: Jacqui Dyer MBE, Chair of Black Thrive and Lambeth Councillor; and Cathy Stancer, Director, Equalities and Rights, Lankelly Chase.
Chaired by: Chris Clements, Director, Social Finance.

S1 03 WHAT WE’VE LEARNT FROM GRANT-MAKING: EFFECTIVE, EFFICIENT AND SUSTAINABLE APPROACHES IN INTERNATIONAL DEVELOPMENT
Speakers: Sharon Truelove, independent evaluator; and Kate Franks, innocent foundation manager.
Chaired by: Christina Archer, Trustee, innocent foundation.

S1 04 TIME AND MONEY: THE OPPORTUNITIES AND CHALLENGES OF A LONG-TERM VIEW
Speakers: Richard Jenkins, Independent Consultant and former Head of Policy, ACF; and Kate Rogers, Head of Policy, Cazenovia Charities.

S1 05 CAN FOUNDATIONS HAVE AN IMPACT ON POVERTY THROUGH BUILDING INCLUSIVE COMMUNITIES?
Speakers: Annabel Davidson Knight, Head of Practice, Collaborate; Barry Knight, Director, Webb Memorial Trust; with Cristina Andreatta, Senior Network Engagement Manager, ACF.
Chaired by: Caroline Hartnell, Former Editor, Alliance, and Adviser to the Webb Memorial Trust.

S1 06 WHAT’S NEXT? THE ROLE OF FUNDERS IN SCALING UP SUCCESSFUL PROJECTS
Speakers: James Turner, Deputy Chief Executive, Education Endowment Foundation; and Sarah Young, Investment Director, Impetus-PEF.
Chaired by: Stephen Tall, Director of Development and Communications, Education Endowment Foundation.

S1 07 EMPOWERING YOUNG PEOPLE TO CO-DESIGN FUNDING – A MODEL TO EXPLORE
Chaired by: Catriona Kelly, Programme and Funding Officer, Life Changes Trust.

3.30PM – 4.45PM
BREAK-OUT SESSIONS #02

S2 01 HOW CAN PHILANTHROPY ENABLE DIGITAL INNOVATION?
Speakers: Joe Ferns, UK Knowledge and Portfolio Director, Big Lottery Fund; Billy Dann, Grants Digital Innovation Manager, Comic Relief; and Penny Yewers, Research and Policy Officer, Paul Hamlyn Foundation.
Chaired by: Dan Sutch, Co-Founder & Director, CAST.

S2 02 ENTERPRISING FOUNDATIONS – A FORCE FOR SOCIAL GOOD
Speakers: Janine Edwards, Head of Consultancy & Development, Foundation for Social Improvement; and Claire Morgans, CEO, Ykids.
Chaired by: Kai Wooder, Director of Enterprise, Rank Foundation.

S2 03 TOTAL SUPPORT: INVESTMENT FUNDING AND NON-FINANCIAL SUPPORT FOR ORGANISATIONS – A SMALLER FOUNDATION’S PERSPECTIVE
Speakers: Barnaby Wiener, Founder and Trustee, Treebeard Trust; and Jan Doole, Grants Officer, Tuixen Foundation.
Chaired by: Jessica Tyrrell, Bank Workers’ Charity.

S2 04 HELPING ENDOWMENTS NAVIGATE COMPLEX TIMES – LESSONS FROM THE PAST
Speakers: Jeremy Wells, Client Director, Newton Investment Management; and Jon Bell, Investment Director, Newton Investment Management.

S2 05 INVESTING IN PLACE – LEARNING FROM THE FIRST FIVE YEARS OF BIG LOCAL
Speakers: Stephen Perez, Coordinator, Arches Local, Chatham; and David Boyle, Co-Director, New Weather Institute.
Chaired by: Matt Leach, CEO, Local Trust.

S2 06 PREPARING FOR THE GDPR AND A HEADS UP ON CHARITY LAW REFORM
Speakers: Elizabeth Jones, Partner at Farrer & Co; and Alan Baker, Associate at Farrer & Co.

S2 07 FOUNDATIONS AND POWER DYNAMICS: BUILDING EQUALITY OF VOICE
Facilitators: Jess Cordingly, Carrina Gaffney and Oliver French, Lankelly Chase.
1.30PM – 2.45PM PLEASE CHOOSE YOUR BREAK-OUT SESSION WHEN YOU BOOK.

**S1 01 TURNING THE TIDE – ACTIONABLE IDEAS ON HOW TO FIND AND FUND THE BEST SMALL CHARITIES**

Small local charities play a crucial and vital role in our society but over 50% of these organisations think they are unlikely to exist in five years (Local Charity & Community Group Sustainability Report, 2016). In this practical and interactive session, two different funders and a practitioner will share their successes and failures as they seek to back small charities effectively. Delegates will take part in a facilitated discussion on how foundations might meet the changing needs of smaller organisations through adapting the support they give. You will come away with a range of simple ideas and practical tips on how to ensure it is the best charities, not the best fundraisers, that access funding.

**Will interest:** The session will be most useful for trusts without sizable staff teams and those currently not funding small charities.

**Speakers:** Tessa Hibbert, Regional Grants Manager, The Blagrave Trust; and Ginny Williams-Ellis, Founder, ReadEasy UK.

**Chaired by:** Mary Rose Gunn, Chief Executive, The Fore & The Bulldog Trust.

**S1 02 ENABLING GENUINE COMMUNITY VOICE IN SYSTEMS CHANGE: THE BLACK THRIVE CASE STUDY**

Most applaud the idea of empowering communities to tackle issues that affect them, but delivering this with complex systemic issues poses significant challenges, including for traditional grant making processes. This session unpacks this through the example of Black Thrive who have used a collective impact approach in Lambeth to tackle mental health inequalities faced by black people. Black Thrive have brought together black populations with statutory leaders, working hard to develop and support genuine community voice that have required new relationships between foundations and practitioners. Hear from those who developed and funded Black Thrive - the challenges, opportunities and lessons learned in giving the community an equal voice when delivering system change; and practical tips to maximise the impact of grant making to support community empowerment.

**Will interest:** Foundation staff and trustees who are interested in supporting community empowerment, systems change and in collective impact.

**Speakers:** Jacqui Dyer MBE, Chair of Black Thrive and Lambeth Councillor; and Cathy Stancer, Director, Equalities and Rights, Lankelly Chase.

**Chaired by:** Chris Clements, Director, Social Finance.

**S1 03 WHAT WE’VE LEARNT FROM GRANT-MAKING: EFFECTIVE, EFFICIENT AND SUSTAINABLE APPROACHES IN INTERNATIONAL DEVELOPMENT**

The innocent foundation has been helping the world’s hungry since its creation in 2004. One way we’ve done that is through our international small grants programme, supporting 66 projects around the world. After over a decade of grant-making, we’ve grown and changed considerably, prompting us to independently review this programme. In this session, we will share the learning generated, particularly around the development approaches and projects that have proven to be most effective, efficient and sustainable. Delegates will get the chance to ask us and our external evaluator more about our successes and mistakes, share their own lessons and learn from each other about what works well and what doesn’t.

**Will interest:** Trusts and foundations funding international development projects.

**Speakers:** Sharon Truelove, independent evaluator; and Kate Franks, innocent foundation manager.

**Chaired by:** Christina Archer, Trustee, innocent foundation.

TO BOOK AND MORE DETAILS WWW.ACF.ORG.UK/CONFERENCE
1.30PM – 2.45PM

S1 04
TIME AND MONEY: THE OPPORTUNITIES AND CHALLENGES OF A LONG-TERM VIEW
Do you rely on investment returns to support your charitable activity?
With so much social and economic uncertainty, do you know if your organisation’s investment horizon, and the way you monitor performance, works for or against your trustees’ charitable intentions?
This session will include you in one of the most important conversations trustees are having right now, promising early sight of findings from our current research into how investment objectives, planning cycles, trustee tenure and economic cycles interact. This lively and interactive session promises insights from other practitioners and researchers that will challenge thinking and provoke discussion around governance, mission and how best to manage fund managers.
Your participation will help shape our final report, due to be published in 2018, on how the differing time horizons within foundations provide opportunities and challenges when managing their assets.

Will interest: This session will appeal to those involved in or interested in the management of foundation investments: Board and investment committee Chairs and members, Chief Executives and finance or investment management directors.

Speakers: Richard Jenkins, Independent Consultant and former Head of Policy, ACF; and Kate Rogers, Head of Policy, Cazenove Charities.

S1 05
CAN FOUNDATIONS HAVE AN IMPACT ON POVERTY THROUGH BUILDING INCLUSIVE COMMUNITIES?
In 2005 a study was conducted under the auspices of ACF, asking ‘is there a joint role for trusts in creating and sustaining inclusive communities?’ What did people say then and what do they say now? This session will draw on newly published research Rethinking poverty: What makes a good society, (Policy Press, 2017) and on Collaborate’s current work on connected communities. An international perspective will also be shared through Caroline Hartnell’s work on philanthropy in emerging market societies, followed by a facilitated discussion shaped around the question: ‘How can foundations achieve maximum impact with limited resources to build inclusion and address poverty?’

Will interest: Foundations who are interested to use their limited resources to have an impact on poverty and inclusion.

Speakers: Annabel Davidson Knight, Head of Practice, Collaborate; Barry Knight, Director, Webb Memorial Trust; with Cristina Andreatta, Senior Network Engagement Manager, ACF.

Chaired by: Caroline Hartnell, Former Editor, Alliance, and Adviser to the Webb Memorial Trust.

S1 06
WHAT’S NEXT? THE ROLE OF FUNDERS IN SCALING UP SUCCESSFUL PROJECTS
You’ve done everything right. You funded what sounded like a promising idea. The grantee did a great job delivering it. The independent evaluation said it worked. You’ve told everyone you know. Then, six months later, you realise no-one else has noticed. The project’s still doing local good, but its wider potential seems to have been lost. How do we get the successful ideas we fund scaled up and doing good at a national level?

Drawing on the Education Endowment Foundation’s work with schools and Impetus-PEF’s work with charities, this workshop will help you think through both (1) how best to support your grantees to grow their project while maintaining its impact, and (2) the evidence needed to persuade others to get behind it.

Will interest: Larger scale grant-funders who are wanting their funded work to be a catalyst for system change, particularly in social policy.

Speakers: James Turner, Deputy Chief Executive, Education Endowment Foundation, and Sarah Young, Investment Director, Impetus-PEF.

Chaired by: Stephen Tall, Director of Development and Communications, Education Endowment Foundation.

S1 07
EMPOWERING YOUNG PEOPLE TO CO-DESIGN FUNDING – A MODEL TO EXPLORE
Empowering young people to have a voice is a core value of the Life Changes Trust, underpinning much of what we fund. But how can we ensure we are living this value and truly involve young people in the co-design of funding initiatives which are there to support them? We established an ‘Advisory Group’ of care-experienced young people whose role has been to shape our funding strategy and co-design our funding initiatives. Although not without its challenges, their involvement has been invaluable and led to stronger outcomes for our funding. The young people involved would like to share their experiences of the process, best practice, and the challenges, so that other funders feel more confident in involving those that they fund in the design process.

Will interest: Trusts and foundations who are interested in involving those that they fund in the funding design process.


Chaired by: Catriona Kelly, Programme and Funding Officer, Life Changes Trust.
HOW CAN PHILANTHROPY ENABLE DIGITAL INNOVATION?

The 2017 Charity Digital Skills Report found that 50% of charities lack a digital strategy and many feel ill-equipped to deal with the challenges and opportunities that technology presents. This session explores how foundations can make a difference. We will reflect on our experiences of supporting digital innovation, how funders might develop the reflexes to confidently recognise quality, and where support for digital aligns with our values. By the end of the session, participants will be thinking about the different opportunities technology has to offer and the potential for working together to support the sector in this journey.

Will interest: Trusts and foundations of all sizes who are thinking about supporting the charity sector in their digital journeys.

Speakers: Joe Ferns, UK Knowledge and Portfolio Director, Big Lottery Fund; Billy Dann, Grants Digital Innovation Manager, Comic Relief; and Penny Yewers, Research and Policy Officer, Paul Hamlyn Foundation.  

Chaired by: Dan Sutch, Co-Founder & Director, CAST.

ENTERPRISING FOUNDATIONS — A FORCE FOR SOCIAL GOOD

At Rank Foundation we started to recognise that being enterprising was a growing opportunity within the social sector, and felt we could do more to support our grantees in this. We also reflected on our own practice to ensure we embodied the characteristics of enterprise: optimism, energy, open to new approaches and collaboration. These shifts in how we worked led to some surprising developments – a closer relationship with grantees, opportunities for learning, and interesting partnerships. Join us in a conversation and exploration of what it means to be enterprising. We will share insights of what we’ve learnt through the independent evaluation of our pilot Catalyst Grants, (which aim to unlock innovation and increase revenue opportunities), and hear from a social sector leader about their own enterprising journey.

Will interest: Trusts and foundations with an interest in becoming more enterprising in their approach, and supporting grantees to do the same.

Speakers: Janine Edwards, Head of Consultancy & Development, Foundation for Social Improvement; and Claire Morgans, CEO, Ykids.  

Chaired by: Kai Wooder, Director of Enterprise, Rank Foundation.

TOTAL SUPPORT: INVESTMENT FUNDING AND NON-FINANCIAL SUPPORT FOR ORGANISATIONS — A SMALLER FOUNDATION’S PERSPECTIVE

Social investment and non-financial support – is it for bigger organisations or can smaller foundations play a role? Who is doing it already? How can this combination be used more and better in the UK to support charities and social enterprises, and to tackle social problems effectively? Representatives from three smaller foundations will give a ‘warts and all’ view including practical insights into what’s easy and what’s difficult, what works and what doesn’t, the different techniques needed to invest alongside grant making, and how to tackle issues commonly faced by smaller foundations such as staff capacity.

Will interest: All foundations, in particular smaller ones, who are interested in the realities of making social investments and would like to hear practical views from their peers.

Speakers: Barnaby Wiener, Founder and Trustee, Treebeard Trust; and Jan Doole, Grants Officer, Tuixen Foundation.  

Chaired by: Jessica Tyrrell, Bank Workers’ Charity.

#02 BREAK-OUT SESSIONS

TO BOOK AND MORE DETAILS WWW.ACF.ORG.UK/CONFERENCE | 11
S2 04  
HELPING ENDOWMENTS NAVIGATE COMPLEX TIMES – LESSONS FROM THE PAST

In a world of considerable uncertainty, both in the political sphere and in financial markets, the outlook for investment returns has become increasingly challenged. Navigating these complex times is front of mind for many charity investors who are seeking to generate sustainable long-term returns to fund their grant-giving now and into the future. In this session, we will explore the current political, economic and investment backdrop with a view to identifying how charity investors can harness simplicity and transparency to help them navigate this complexity. We will draw on the results of our 2017 charity survey, and the lessons from both recent and longer-term history.

Will interest: Investment decision makers and those looking to further their investment knowledge.

Speakers: Jeremy Wells, Client Director, Newton Investment Management; and Jon Bell, Investment Director, Newton Investment Management.

S2 05  
INVESTING IN PLACE – LEARNING FROM THE FIRST FIVE YEARS OF BIG LOCAL

In 2012, the Big Lottery Fund launched Big Local, the biggest ever resident-led place-based funding programme, committing £1m of funding to each of 150 ‘left behind’ neighbourhoods across England. Five years on, Local Trust (the foundation set up to deliver Big Local) reflects on what it has learnt to date.

How do you define ‘community’ and ‘place’? How important is civic infrastructure to achieving success? How long can it take to build trust? Most importantly, what can communities achieve when given patient, long term funding and the freedom to make decisions for themselves? The session will draw on case studies, the latest outputs from academic evaluations, internal learning and direct experience from Big Local areas themselves.

Will interest: Trusts and foundations developing thinking around place-based, people-centred approaches to funding, and others interested in long term, community-led solutions to tackling poverty.

Speakers: Stephen Perez, Coordinator, Arches Local, Chatham; and David Boyle, Co-Director, New Weather Institute.

Chaired by: Matt Leach, CEO, Local Trust.

S2 06  
PREPARING FOR THE GDPR AND A HEADS UP ON CHARITY LAW REFORM

This session covers two important legal developments for foundations over the coming 12 months: The GDPR and the new Charities Bill.

The session explains what the GDPR means for foundations and we will provide practical guidance on preparing for its implementation in May 2018, including making recommendations on carrying out a mini-audit of the personal data held by a foundation. Alongside guidance on the GDPR, we will offer tips for managing subject access requests.

The new Charities Bill is anticipated to change charity law in key respects and we will highlight those of greatest interest to foundations and trusts and describe the opportunities these present.

Participants are invited to pose questions for discussion in advance of the session.

Will interest: Foundation staff and trustees interested in the themes of power, trust and relationships; and anyone developing a convening or partnership role in their work.

Facilitators: Jess Cordingly, Carrina Gaffney and Oliver French, Lankelly Chase.

*Please note: places for this seminar are limited

S2 07  
FOUNDATIONS AND POWER DYNAMICS: BUILDING EQUALITY OF VOICE*

When is the privileged position occupied by foundations and their leaders helpful in driving change, and when can it be unhelpful? What are the relationships of power in which we participate – with partners in the field, with colleagues, and with each other – and how do these impact the way we communicate? This session will use conflict resolution and communication tools to bring delegates into an exploratory dialogue about how foundation staff and trustees use and confront the power that they hold, and how this impacts the kind of relationships we are able to build. The aim is to unlock the insights that people hold about their own practice through a creative process of discussion and debate.

Will interest: Foundation staff and trustees interested in the themes of power, trust and relationships; and anyone developing a convening or partnership role in their work.

Speakers: Elizabeth Jones, Partner at Farrer & Co; and Alan Baker, Associate at Farrer & Co.

*Please note: places for this seminar are limited

Please note that sessions and speakers are correct at the time of going to press but may be subject to change.
ACF – YOUR MEMBERSHIP ASSOCIATION
– a half hour discussion with
Carol Mack, Chief Executive, ACF

Come and hear about ACF’s plans for the future, based upon our extensive 2016 membership survey. The data and feedback was examined, synthesised; and the staff team and the trustee board debated and considered a brand new five year strategy to support you in your work.

• Our vision is a world supported, sustained and strengthened by the effective use of foundation resources.
• Our mission is to support foundations to be ambitious and effective in the way that they use their resources.

Come and find out more, and give us your views – we will look forward to hearing from you.

ACF IS THE MEMBERSHIP BODY FOR UK FOUNDATIONS AND GRANT-MAKING CHARITIES

More than 330 organisations across the UK are proud to be ACF members. This includes family trusts, corporate foundations, livery companies and broadcasting appeals – from small and local grant-makers to some of the world’s largest foundations.

OUR MEMBERSHIP BENEFITS INCLUDE ...

BRINGING FOUNDATIONS TOGETHER, PROVIDING A PROTECTED SPACE FOR TRUSTEES AND FOUNDATION PROFESSIONALS TO MEET COLLEAGUES AND PEERS.

NETWORKING AND PROFESSIONAL DEVELOPMENT
Members receive discounted rates for our professional development seminars and annual conference, as well as exclusive access to member-led peer networks and an annual reception for foundation Chairs.

RESEARCH, INFORMATION AND GUIDANCE
Members receive free copies of our research and practice publications. We provide guidance, practical advice and share inspirational stories and sector news through our monthly newsletter and regular magazine.

ADVOCACY
We work towards increased public understanding of the work and role of UK trusts and foundations, and the development of an enabling policy and operating environment.

MAKING YOUR LIFE EASIER
We offer a range of practical services, such as an online jobs board and access to meeting room space, as well as individualised support from our staff team.

FIND OUT MORE ABOUT BEING PART OF OUR COMMUNITY
Website
www.acf.org.uk/about/membership/
Email
membership@acf.org.uk
Achieving your Foundation’s investment objectives takes time and thought. As the leading charity investment manager in the UK, Cazenove Charities is the trusted partner of over 800 charities. The team of 25 charity specialists has a track record of generating strong risk-adjusted returns with a commitment to responsible investing. A diverse events programme and partnerships with industry bodies such as the Association of Charitable Foundations, reflects the team’s focus on collaboration with the sector. We are confident that we can help your Foundation, whatever your size, purpose and investment objectives. For more information please visit our stand or contact john.clifton@cazenovecapital.com

Newton has a long and proud history of investing on behalf of charitable foundations through the management of discretionary portfolios and pooled funds available directly to charity investors. Our focus on investing over the long term, combined with our expertise in ethical, income and total-return investing, leads to natural synergies with endowed investors. We are very proud to work with a number of ACF members on the management of their investments. To find out more about Newton and how we can help your organisation, please visit our stand or call us on 0800 917 6594.

Buzzacott Giving Solutions provides grant management software support for our growing client base of over 110 charities, endowed trusts and foundations, government bodies, national lottery distributors, local authorities and corporate grantmakers across the world. As part of Buzzacott Chartered Accountants, we are a firm that has been supporting charities since its inception in 1919, giving us a thorough understanding of the sector. We are also able to provide businesses with technology solutions including data protection advice, IT steering, workflow analysis and cyber security reviews.

Farrer & Co is an independent law firm with a rich history. We are acknowledged as one of the country’s leading practices when it comes to advising charities and other not-for-profit bodies, as well as the individuals, businesses and entrepreneurs that support them. Our clients include national and international grant-makers, family foundations and philanthropists, as well as numerous cultural, educational and health charities.

Our reputation and success is based on the goodwill of numerous close client relationships. We are trusted advisers, protecting our clients’ long-term interests by delivering practical solutions and paying careful attention to quality and personal service.

ACF is a company limited by guarantee registered in England & Wales, company registration number: 5190466. Registered charity number: 1105412. Registered office: ACF, Acorn House, 314-320 Gray’s Inn Road London, WC1X 8DP

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